Financial Statements and Auditor's Report

31 December 2012

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INDEPENDENT AUDITOR'S REPORT

To the General Assembly Women's Centre for Legal Aid and Counselling

We have audited the accompanying financial statements of the Women's Centre for Legal Aid and Counselling (Not for Profit Institute), which comprise of the statement of financial position as of December 31, 2012, the statement of activities and change in net assets, statement of functional expenses, and cash flows statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the United States of America Statements on Financial Accounting Standards No. 116, and 117 applicable to not for profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the centre's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the centre's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Deloitte.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of **Women's Centre for Legal Aid and Councelling (Not for Profit Institute)** as of December 31, 2012, its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards and the United States of America Statements on Financial Accounting Standards No. 116 and 117 applicable to not for profit organizations.

Saba F.G.

Deloitte & Touche (M.E.) \ Saba & Co.

Ramallah

March 25, 2013

Statement - A

Women's Centre for Legal Aid and Counselling

Statement of Financial Position

As of 31 December 2012

		2012	2011
	Note	USD	USD
Assets			
Cash on Hand and at Banks	3	611,188	332,208
Deposits with Banks Restricted for Staff Benefits	3	1,022,397	848,812
Pledges Receivables	4	108,979	209,044
Accounts Receivable	5	21,631	75,888
Prepaid Expenses		26,985	22,873
Property, Plant and Equipment - net			
of Accumulated Depreciation	6	671,995	708,998
Total Assets	•	2,463,175	2,197,823
Liabilities and Net Assets			
Liabilities:	7	170.066	021 (24
Payables and Accruals	7 8	178,066	231,634
Deferred Grants	9	195,230	143,092
Loan Payable Reserves for Staff Benefits	10	103,703	135,717
Total Liabilities	10	997,447 1,474,446	885,029 1,395,472
Total Elabinites	-	1,777,770	1,575,472
Net Assets:			
Unrestricted (Deficit)		91,756	(7,533)
Investment in Property, Plant and Equipment		671,995	708,998
Temporarily Restricted	14	224,978	100,886
Total Net Assets (Statement -C)		988,729	802,351
Total Liabilities and Net Assets	=	2,463,175	2,197,823

See Notes to Financial Statements

Statement of Activities

Year Ended 31 December 2012

			Temporary	Tota	al
		Unrestricted	Restricted	2012	2011
<u></u>	Note	USD	USD	USD	USD
Operating Revenues:					
Grants	14	-	1,947,369	1,947,369	2,112,862
Grants portion to cover general overhead		19,719	-	19,719	39,142
Other Revenues	11	47,842	-	47,842	77,358
Total Operating Revenues		67,561	1,947,369	2,014,930	2,229,362
Net Assets Released from restrictions	14	1,823,277	(1,823,277)		
		1,890,838	124,092	2,014,930	2,229,362
Program Expenses:					
Capacity Building		299,892	-	299,892	160,987
Research and Documentation		265,685	-	265,685	340,519
Services		487,167	-	487,167	536,048
Administration and General		406,022	-	406,022	407,271
Total Core Expenses (Statement-E)		1,458,766	-	1,458,766	1,444,825
Special Projects (Statement-E)		343,593	-	343,593	636,403
Depreciation		46,109	-	46,109	55,677
		1,848,468	-	1,848,468	2,136,905
Loss (Gain) on Currency Fluctuations		(19,916)	-	(19,916)	(8,569)
Total Expenses		1,828,552	-	1,828,552	2,128,336
Increase in Net Assets During the Year (Statement - 0	C)	62,286	124,092	186,378	101,026

See Notes to Financial Statements

Statement of Change in Net Assets

Year Ended 31 December 2012

Investment in Property,
Plant

		&	Temporary	
	Unrestricted	Equipment	Restricted	Total
	USD	USD	USD	USD
Net Assets at January 1, 2012	(7,533)	708,998	100,886	802,351
Excess (Deficit) for the Year (Statement - B)	62,286	-	124,092	186,378
Procurement of Property, net of sales	(9,106)	9,106	-	-
Depreciation Expense	46,109	(46,109)	-	-
Net Assets at December 31, 2012 (Statement - A)	91,756	671,995	224,978	988,729
Net Assets at January 1, 2011	(163,106)	746,085	87,842	670,821
Excess (Deficit) for the Year (Statement - B)	87,982	-	13,044	101,026
Procurement of Property	(18,590)	18,590	-	-
Releases from grants refundable to donor	30,504	_	-	30,504
Depreciation Expense	55,677	(55,677)	-	-
Net Assets at December 31, 2011 (Statement - A)	(7,533)	708,998	100,886	802,351

See Notes to Financial Statements

Women's Centre for Legal Aid and Counselling Statement of Cash Flows

Year Ended 31 December 2012

	2012	2011
•	USD	USD
Cash Flows from Operating activities:		
Cash Received from Donors	2,067,153	1,968,013
Other Revenues	47,842	77,358
Cash Paid to Suppliers and Employees	(1,621,310)	(1,988,269)
	493,685	57,102
Cash Flows from Investing Activities:		
Procurement of Property	(20,918)	(18,590)
Disposal of Vehicle	11,812	-
	(9,106)	(18,590)
Cash Flows from Financing Activities:		
Settlement of Loan Payable	(32,014)	(29,422)
Cash Flows Used in Financing Activities	(32,014)	(29,422)
Increase (Decrease) in Cash and Banks During the Year	452,565	9,090
Cash on Hand and at Banks at Beginning of Year	1,181,020	1,171,930
Cash on Hand and at Banks at End of Year	1,633,585	1,181,020
Adjustments to Reconcile Change in Net Assets		
to Net Cash Provided by Operating Activities:		
Change in Net Assets	186,378	131,530
Depreciation	46,109	55,677
Provision for Severance Pay and Provident Fund, Net of Payment	112,418	27,347
Decrease (Increase) in Accounts and Pledges Receivables	154,322	(235,773)
Increase (Decrease) in Deferred Grants	52,138	130,143
Increase (Decrease) in Grants Refundable to Donors	-	(215,009)
Increase (Decrease) in Payables and Accruals	(53,568)	166,935
Decrease (Increase) in Prepaid Expenses	(4,112)	(3,748)
Cash Provided by Operating Activities	493,685	57,102

Statement of Functional Expenses

Year Ended 31 December 2012

		Research		Administration			
	Capacity	and		and		Special	Total
	Building	Documentation	Services	General	Total	Projects	2012
	USD	USD	USD	USD	USD	USD	USD
Salaries and Related Expenses:							
Salaries	144,036	138,104	285,791	236,204	804,135	235,965	1,040,100
Salary Related Expenses *	39,412	35,079	78,161	57,098	209,750	9,197	218,947
Salaries and Related Expenses:	183,448	173,183	363,952	293,302	1,013,885	245,162	1,259,047
Occupancy Costs:							_
Rent and insurance	-	-	23,137	-	23,137	6,980	30,117
Utilities	7,089	6,527	10,753	6,518	30,887	1,358	32,245
Repairs and Maintenance	4,280	4,282	8,908	5,957	23,427	21,180	44,607
	11,369	10,809	42,798	12,475	77,451	29,518	106,969
Contractual Professional Services:							_
Audit and Accounting Fees	-	-	-	18,559	18,559	-	18,559
Legal and Court Fees	-	-	7,880	13,216	21,096	2,980	24,076
Consultancies, Research and Training	15,000	7,700	24,441	24,277	71,418	9,800	81,218
Coordination & volunteers	15,049	13,970	-	-	29,019	14,874	43,893
	30,049	21,670	32,321	56,052	140,092	27,654	167,746
Others:							
Hospitality and Workshops	26,767	19,614	6,879	15,921	69,181	11,405	80,586
Printing, Stationery and Supplies	4,191	14,944	5,936	6,680	31,751	7,266	39,017
Media and Advertising	-	4,134	-	5,480	9,614	1,537	11,151
Transportation, Perdiem and Travel	35,948	16,602	22,285	8,614	83,449	11,558	95,007
Communication	5,888	2,795	10,721	5,431	24,835	9,444	34,279
Emergencies and Safe home	-		337		337		337
Bank Charges	2,232	1,934	1,938	2,067	8,171	49	8,220
	75,026	60,023	48,096	44,193	227,338	41,259	268,597
Total Expenses (Statement - B)	299,892	265,685	487,167	406,022	1,458,766	343,593	1,802,359

Statement of Functional Expenses

Year Ended 31 December 2011

		Research		Administration			
	Capacity	and		and		Special	Total
	Building	Documentation	Services	General	Total	Projects	2011
	USD	USD	USD	USD	USD	USD	USD
Salaries and Related Expenses:							
Salaries	75,908	180,890	304,210	261,878	822,886	249,844	1,072,730
Salary Related Expenses *	21,019	55,889	76,156	68,721	221,785	5,823	227,608
Salaries and Related Expenses:	96,927	236,779	380,366	330,599	1,044,671	255,667	1,300,338
Occupancy Costs:					_		
Rent and insurance	-	-	27,124	-	27,124	-	27,124
Utilities	4,365	4,554	8,093	4,482	21,494	4,383	25,877
Repairs and Maintenance	3,642	3,253	13,343	3,255	23,493	2,443	25,936
	8,007	7,807	48,560	7,737	72,111	6,826	78,937
Contractual Professional Services:							
Audit and Accounting Fees	-	-	-	18,503	18,503	5,201	23,704
Legal and Court Fees	-	-	7,494	13,932	21,426	-	21,426
Consultancies, Research and Training	900	-	3,155	9,218	13,273	112,319	125,592
Coordination & volunteers	9,321	20,402	21,211	-	50,934	26,840	77,774
	10,221	20,402	31,860	41,653	104,136	144,360	248,496
Others:							
Hospitality and Workshops	5,583	15,738	15,813	5,424	42,558	45,325	87,883
Printing, Stationery and Supplies	11,022	19,138	7,994	3,667	41,821	17,328	59,149
Media and Advertising	251	16,710	-	4,149	21,110	21,369	42,479
Transportation, Perdiem and Travel	21,054	18,015	32,423	7,208	78,700	30,679	109,379
Communication	5,356	3,501	16,363	4,417	29,637	3,022	32,659
Emergencies and Safe home	-	-	404	-	404	-	404
Vehicle Cost	-	-	-	-	-	16,450	16,450
Expedniture of local partners	-	-	-	-	-	95,257	95,257
Bank Charges	2,566	2,429	2,265	2,417	9,677	120	9,797
	45,832	75,531	75,262	27,282	223,907	229,550	453,457
Total Expenses (Statement - B)	160,987	340,519	536,048	407,271	1,444,825	636,403	2,081,228

^{*} Salaries Related Expenses includes staff provident fund, severance pay, health insurance and staff development

Notes to Financial Statements 31 December 2012

1. Organization:

Women's Centre for Legal Aid and Counselling (WCLAC) which was established in 1991, is a not for profit local Palestinian organization dedicated to the service of women in areas of law, legal education and advice and personal counselling. It carries out its educational programmes, apprising women of their rights and status under law and provides potential remedies for various forms of abuse and discrimination in cooperation with other local institutions. The Centre may assist women in obtaining appropriate legal and medical services in extreme hardship cases. In addition to its educational and service activities, the Centre carries out legal research, procedures and brochures on the subject of women's rights and law. The Centre is registered with all concerned authorities of the Palestinian National Authority.

2. Summary of Significant Accounting Policies:

2.1 Preparation of Financial Statements:

In the current year, WCLAC management considered all new and revised Standards and Interpretations issued by the International Accounting Standards Board (IASB) and the International Financial Reporting Interpretations Committee (IFRIC) of IASB, relevant to its activities, that were issued and effective for annual reporting periods ending on 31 December 2012. The application of the new standards and interpretations has no effect on the financial position or the results of operations of the WCLAC.

The financial statements have been prepared on the accrual basis of accounting and in conformity with International Financial Reporting Standards and the United States of America Statements on Financial Accounting Standards No. 116 and 117 applicable to not for profit organizations.

The net assets of WCLAC and changes therein are classified and reported in accordance with United States of America Statements on Financial Accounting Standards No. 116 and 117. "Financial Statements of Not-for-profit Organizations", which establish standards for external financial reporting by not-for-profit organizations.

Under the provision of these standards, net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. In order to ensure observance of limitations and restrictions placed on the use of the available resources, the accounts are maintained in accordance with the principles of fund accounting. Accordingly, net assets of WCLAC and changes therein are classified and reported as follows:

2. Summary of Significant Accounting Policies: (continued)

- Unrestricted net assets Net assets whose use by WCLAC is not subject to donor-imposed restrictions.
- **Temporary restricted net assets** Net assets whose use by the Centre is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and released by actions of WCLAC pursuant to those donor-imposed stipulations.
- Revenues are reported as increases in unrestricted net assets unless their use is limited by donor-imposed restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are classified as unrestricted net assets and reported as net assets released from restrictions.

2.2 Contributions:

Contributions are recognized as revenues when received. Pledges receivable represents expenses incurred prior to 31 December and reimbursed by donors subsequently. Deferred grants are those grants received for implementation of activities in the forthcoming years.

2.3 Foreign Currency Transactions:

The books of accounts are maintained in U.S. Dollar. Transactions which are denominated in other currencies are converted into U.S. Dollar as follows:

- Transactions which are expressed or denominated in other currencies are converted into U.S. Dollar equivalent using the exchange rate prevailing on the date of the transaction.
- Assets and liabilities which are denominated or expressed in other currencies are presented at their USD equivalent using the exchange rate prevailing on December 31, 2012 of NIS 3.73 and of Euro 1.318.
- All other assets and liabilities are presented in their USD equivalent at their historical values.
- Exchange differences arising from the translation of local currency balances is charged to the statement of activities.

2.4 Property, Plant and Equipment:

Property, plant and equipment are stated at cost net of accumulated depreciation. Depreciation is computed on a straight-line basis over the estimated useful lives of the respective assets. The yearly depreciation rates are ranging from 7% to 20%.

When the expected recoverable amount is less than the net book value, the property, plant and equipment amount is reduced to the lower of cost or net realizable value and the difference (if any) is included in the statement of activities.

The useful lives of property, plant and equipment are reviewed at the end of each year. In case the expected useful life is different from what was determined before, the change in estimate is recorded in the following years, being as a change in estimate.

Property, plant and equipment are disposed off when there is no expected future benefit from the use of that asset.

2. Summary of Significant Accounting Policies: (continued)

2.5 Severance Pay:

The Centre provides for severance pay by accruing for one month compensation for each year of service based on the last salary paid during the year.

2.6 Provident Fund:

The Centre has a defined provident fund plan, which covers all salaries employees. The contribution of the Centre and the employees is equal to 5% of their basic salaries.

- **2.7 Estimates and assumptions**: The financial statements include certain estimates and assumptions made by management relating to reporting of assets, liabilities, at the statement of financial position date, and the reporting of revenue, expenses, gains, and losses during the year. Actual results may differ from those estimates adopted by the Centre's management. Estimates used in the preparation of the financial statements are the useful lives of property, plant and equipment and all other provisions.
- **2.8 Functional Expenses** -The Centre allocates its expenses on a functional basis among its various programmes and general administration. Expenses that can be identified with a specific program or administration are charged directly. Other expenses that are common to several functions are allocated between functions based on the best estimates and judgment of management.

3.	Cash on	Hand	and	at I	Banks:

Composition:

	2012	2011
	USD	USD
Cash on Hand	1,464	8,548
Deposits with Banks (overdrawn) in Israeli Shekel	9,858	(23,759)
Deposits with Banks in US Dollar	278,206	339,009
Deposits with Banks in EURO	321,660	8,410
	611,188	332,208
Deposits with Banks in US Dollar restricted for Staff Benefits	1,022,397	848,812

2012

4. Pledges Receivable:

Composition:

•	2012	2011
	USD	USD
UNDP	48,861	
NGO Development Center (NDC)	29,000	
Shashat	7,355	
Broken Families – UNDP	7,117	
Novib – Sida	15,470	
Ministry of Foreign Affairs of Iceland (ICELAND)		43,000
Drosos	1,176	46,529
EU-DCI-GENRE/2008/159-764, net of overhead		83,733
SOROS-IHL		33,022
DCAF		2,760
Total	108,979	209,044

5. Accounts Receivables:

Composition:

Composition	2012	2011
	USD	USD
Advances to Employees	15,670	54,141
Others	5,961	21,747
	21,631	75,888

6. Property, Plant and Equipment-net of Accumulated Depreciation:

Composition:

Composition	2012					
	Beginning	Additions	Disposals	Ending		
	USD	USD	USD	USD		
Fixed Assets:						
Building and Building Improvement	614,730	-	-	614,730		
MIS - Computer System	49,250	-	-	49,250		
Office Furniture	100,195	7,562	-	107,757		
Office Equipment	302,630	13,356	-	315,986		
Vehicles	28,627		(28,627)			
	<i>1,095,432</i>	20,918	(28,627)	<i>1,087,723</i>		
Accumulated Depreciation	(386,434)	(46,109)	16,815	(415,728)		
Net	<u>708,998</u>			<u>671,995</u>		

Composition:

composition.		20.	11	
		201	11	
	Beginning	Additions	Disposals	Ending
	USD	USD	USD	USD
Fixed Assets:				
Building and Building Improvement	614,730	-	_	614,730
MIS - Computer System	49,250	_	_	49,250
Office Furniture	97,490	2,705	_	100,195
Office Equipment	286,745	15,885	_	302,630
Vehicles	28,627	<u>-</u>		28,627
	<u>1,076,842</u>	<u> 18,590</u>	<u>-</u>	<i>1,095,432</i>
Accumulated Depreciation	(330,757)	(55,677)		(386,434)
Net	<u>746,085</u>			708,998

7. Payables and Accruals:

Composition:

	2012	2011
	USD	USD
Professional Fees	22,374	19,315
Payables and Accrued Expenses	155,692	212,319
	178,066	231,634

8. Deferred Grants:

The balance of this account consists of grants received during the year and are designated for the budget of the next year. Composition of this account is as follows:

	2012	2011
	USD	USD
Oxfam Novib	129,730	96,472
EED	65,500	46,620
	195,230	143,092

9. Loan Payable:

In 2006, the Centre obtained a long term bank loan in the amount of U.S Dollar 265,000 to finance the cost of the building of the centre. The loan is being collateralized by the building and by a deposit in the amount of USD 100,000 (Part of the Centre's deposit earmarked for staff benefits). The loan bears interest at 8.46 % per annum and the loan repayments extends for 9 years starting 1 October 2006. Total amount of loan and associated interest for the nine years is USD 382,070 (principle USD 265,000 and interest USD 117,070)

The yearly repayments of the loan principle and interest were set to be USD 42,446.

Activities in the loan payable during the year 2012 is as follows:

	Principle
Balance at beginning of the year	135,717
Settlement during the year, excluding interest	(32,014)
Balance at end of year	103,703

10. Reserve for Staff Benefits:

Composition:

•	Severance Pay	Provident Fund	Vacation Allowance
	USD	USD	USD
Balance at Beginning of Year	585,575	344,896	
Payments	(36,562)	(14,168)	
Provision for the Year	84,501	64,524	33,371
Balance at End of Year Advances on Severance Pay / Staff	633,514	395,252	33,371
Loans as of 31 December 2012	(64,690)	-	-
	568,824	395,252	33,371

11. Other Revenues:

Composition:

	2012	2011
	USD	USD
Bank Interest	3,414	1,403
Coordination and Training Fees	22,139	33,495
Donations for expenses	8,078	
Sales of fixed assets	1,393	
Donations from EED project # 20050005		13,955
Local Partner Contribution		16,115
Local and private donations	12,818	12,390
	47,842	77,358

12. Financial instruments, fair values and risks management:

• Fair Values of Financial Assets and Liabilities:

The carrying book values of financial assets and liabilities are not materially different from their fair values at the date of the statement of financial position.

• Operational Risk

The costs of the programs, administrative expenses as well as property, plant and equipment procurements are significantly financed by donors through donations. The management believes that the funding level in the year 2013 will be sufficient to significantly finance its disbursements and will be consistent with the funding level in the prior years. Furthermore, the management believes that the political and economical conditions prevailing in the area will not materially affect its operations.

• Credit Risk:

WCLAC credit risk is primarily attributable to its liquid funds and receivables. The credit risk on liquid funds is limited because they are placed with reputable financial institutions.

• Interest Rate Risk

WCLAC interest rate risk arises from the possibility that changes in market interest rates may affect the value of its interest bearing assets. The management of WCLAC usually monitors the fluctuation in interest rates in every individual currency in order to maximize the benefits from placements.

• Currency Risk:

Currency risk arises from the possibility that changes in the exchange rates may affect negatively the value of the financial assets and liabilities in case WCLAC does not hedge its currency exposure by means of hedging instruments. The management usually distributes its liquid assets over its functional currencies to minimize any possible loss from currency rates fluctuation.

13. Comparative Figures:

Certain comparative figures were reclassified to conform to the current year presentation.

14. Releases from temporary restricted assets by funding source for the year ended 31 December 2012 is as follows:

	Unexpended Grants as of 31-Dec-11 USD	Grants Received & Pledged 2012 USD	Available Grants USD	Unexpended Grants as of 31-Dec-12 USD	Disposed Grants in 2012 USD
Core Grants:					
Broederlijk	_	38,700	38,700	-	38,700
The Norwegian Representative Office (NRO)	_	443,608	443,608	72,737	370,871
NGO Development Center (NDC)- Grant No. HRG.2.10.055	_	319,000	319,000	_	319,000
EED		144,116	144,116		144,116
UNDP, Net of Overhead	38,422	43,151	81,573		81,573
Oxfam NOVIB	15,901	163,319	179,220		179,220
Ministry of Foreign Affairs of Iceland (ICELAND)	-	50,000	50,000	-	50,000
Dan Church Aid	-	25,229	25,229	-	25,229
Drosos, Net of Overhead	-	125,740	125,740	-	125,740
Caritas	-	30,000	30,000	-	30,000
The French Consulate	12,715		12,715	-	12,715
Open Society Institute (OSMENA)	-	100,000	100,000	-	100,000
	67,038	1,482,863	1,549,901	72,737	1,477,164
Other Grants / Special Projects:					
Australian	-	20,000	20,000	-	20,000
COHRE	2,497		2,497	-	2,497
Drosos	-	100,106	100,106		100,106
Oxfam Novib (EU)	-	183,455	183,455	77,251	106,204
Shashat	-	6,344	6,344	-	6,344
Soros-IHL	-	18,922	18,922	6,719	12,203
OSI-IHL	-	37,500	37,500	25,054	12,446
OSI -Broken Families, Net of Overhead	26,724	45,348	72,072	43,217	28,855
UNDP -Broken Families, Net of Overhead	4,627	34,772	39,399	-	39,399
Novib - Sida	-	15,470	15,470	-	15,470
DCAF	-	2,589	2,589	-	2,589
	33,848	464,506	498,354	152,241	346,113
Total Funded by Temporary Restricted	100,886	1,947,369	2,048,255	224,978	1,823,277

Core Expenditures

			(Over)
			Under
	Actual	Budget	Budget
	USD	USD	USD
Salaries and Related Expenses:			
Salaries	804,135	820,593	16,458
Salary Related Expenses	209,750	185,444	(24,306)
Smary Related Expenses	1,013,885	1,006,037	(7,848)
Occupancy Costs:			
Rent and Insurance	23,137	24,037	900
Utilities	30,887	28,500	(2,387)
Repairs and Maintenance	23,427	26,000	2,573
	77,451	78,537	1,086
Contractual Professional Services:			
Audit and Accounting Fees	18,559	18,500	(59)
Legal and Court Fees	21,096	20,393	(703)
Consultancies, Research and Training	71,418	75,460	4,042
Coordination	29,019	60,490	31,471
	140,092	174,843	34,751
Others:			
Hospitality and Workshops	69,181	88,377	19,196
Printing, Stationery and Supplies	31,751	32,452	701
Media and Advertising	9,614	9,780	166
Transportation, Perdiem and Travel	83,449	83,737	288
Communication	24,835	29,176	4,341
Emergencies and Safe home	337	1,000	663
Bank Charges	8,171	9,500	1,329
	227,338	254,022	26,684
Total expenditures	1,458,766	1,513,439	54,673
Capital expenditures	18,398	14,000	(4,398)
Total	1,477,164	1,527,439	50,275

Capacity Building Unit

Salaries and Related Expenses: Salaries 144,036 145,433 1,397 Salary Related Expenses 39,412 32,046 (7,366) Salary Related Expenses 39,412 32,046 (7,366) 183,448 177,479 (5,969) Occupancy Costs: T,089 6,300 (789) Repairs and Maintenance 4,280 5,000 720 Contractual Professional Services: T 11,369 11,300 (69) Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 Others: Thospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183		Actual	Budget	(Over) Under Budget
Salaries 144,036 145,433 1,397 Salary Related Expenses 39,412 32,046 (7,366) 183,448 177,479 (5,969) Occupancy Costs: Utilities 7,089 6,300 (789) Repairs and Maintenance 4,280 5,000 720 Contractual Professional Services: Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)		USD	USD	USD
Salaries 144,036 145,433 1,397 Salary Related Expenses 39,412 32,046 (7,366) 183,448 177,479 (5,969) Occupancy Costs: Utilities 7,089 6,300 (789) Repairs and Maintenance 4,280 5,000 720 Contractual Professional Services: Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Salaries and Related Evnenses			
Salary Related Expenses 39,412 (7,366) 183,448 (177,479) (5,969) Occupancy Costs: Total expenditures Utilities 7,089 (6,300) (789) Repairs and Maintenance 4,280 (5,000) 720 Contractual Professional Services: Total expenditures 30,049 (11,300) 11,300 (69) Consultancies, Research and Training Coordination 15,000 (14,610) (390) 7,451 (25,000) 7,451 (25,0	-	144 036	145 433	1 397
Occupancy Costs: Instruction of the professional Services: Instruction of the professional Services:<		,	,	· · · · · · · · · · · · · · · · · · ·
Occupancy Costs: Utilities 7,089 6,300 (789) Repairs and Maintenance 4,280 5,000 720 Contractual Professional Services: Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Suary Touted Expenses			
Utilities 7,089 6,300 (789) Repairs and Maintenance 4,280 5,000 720 11,369 11,300 (69) Contractual Professional Services: Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 30,049 37,110 7,061 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Occupancy Costs:			
Repairs and Maintenance 4,280 5,000 720 Contractual Professional Services: Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 Consultancies, Research and Training 30,049 37,110 7,061 Confination 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)		7.089	6,300	(789)
Contractual Professional Services: I1,369 11,300 (69) Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 30,049 37,110 7,061 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Repairs and Maintenance	, and the second	,	, ,
Contractual Professional Services: Consultancies, Research and Training 15,000 14,610 (390) Coordination 15,049 22,500 7,451 30,049 37,110 7,061 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	1			
Coordination 15,049 22,500 7,451 30,049 37,110 7,061 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Contractual Professional Services:	<u> </u>	<u> </u>	
Coordination 15,049 22,500 7,451 30,049 37,110 7,061 Others: Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Consultancies, Research and Training	15,000	14,610	(390)
Others: 30,049 37,110 7,061 Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) 75,026 81,186 6,160 Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	<u> </u>			, ,
Hospitality and Workshops 26,767 32,582 5,815 Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) 75,026 81,186 6,160 Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)		30,049	37,110	7,061
Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) 75,026 81,186 6,160 Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Others:			
Printing, Stationery and Supplies 4,191 3,890 (301) Transportation, Perdiem and Travel 35,948 35,532 (416) Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) 75,026 81,186 6,160 Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Hospitality and Workshops	26,767	32,582	5,815
Communication 5,888 7,182 1,294 Bank Charges 2,232 2,000 (232) 75,026 81,186 6,160 Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	- ·	4,191	3,890	(301)
Bank Charges 2,232 2,000 (232) 75,026 81,186 6,160 Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Transportation, Perdiem and Travel	35,948	35,532	(416)
Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Communication	5,888	7,182	1,294
Total expenditures 299,892 307,075 7,183 Capital expenditures 3,968 3,500 (468)	Bank Charges	2,232	2,000	(232)
Capital expenditures 3,968 3,500 (468)	-	75,026	81,186	6,160
Capital expenditures 3,968 3,500 (468)				
	Total expenditures	299,892	307,075	7,183
Total 303,860 310,575 6,715	Capital expenditures	3,968	3,500	(468)
	Total	303,860	310,575	6,715

Research and Documentation Unit

	Actual USD	Budget USD	(Over) Under Budget USD
	<u> </u>	USD	USD
Salaries and Related Expenses:			
Salaries	138,104	151,785	13,681
Salary Related Expenses	35,079	28,037	(7,042)
	173,183	179,822	6,639
Occupancy Costs:			· · · · · · · · · · · · · · · · · · ·
Utilities	6,527	6,300	(227)
Repairs and Maintenance	4,282	5,000	718
	10,809	11,300	491
Contractual Professional Services:			
Consultancies, Research and Training	7,700	7,200	(500)
Coordination	13,970	16,390	2,420
	21,670	23,590	1,920
Others:			
Hospitality and Workshops	19,614	20,030	416
Printing, Stationery and Supplies	14,944	14,684	(260)
Media and Advertising	4,134	1,980	(2,154)
Transportation, Perdiem and Travel	16,602	19,935	3,333
Communication	2,795	3,664	869
Bank Charges	1,934	2,000	66
Ç	60,023	62,293	2,270
Total expenditures	265,685	277,005	11,320
Capital expenditures	2,909	2,500	(409)
Total	268,594	279,505	10,911

Service Unit

			(Over) Under
	<u>Actual</u>	Budget	Budget
	USD	USD	USD
Salaries and Related Expenses:			
Salaries	285,791	306,237	20,446
	78,161	74,843	(3,318)
Salary Related Expenses	363,952	381,080	17,128
Occupancy Costs:	303,732	301,000	17,120
Rent and Insurance	23,137	24,037	900
Utilities	10,753	9,600	(1,153)
Repairs and Maintenance	8,908	10,000	1,092
•	42,798	43,637	839
Contractual Professional Services:			
Legal and Court Fees	7,880	7,000	(880)
Consultancies, Research and Training	24,441	24,200	(241)
Coordination	-	21,600	21,600
	32,321	52,800	20,479
Others:			
Hospitality and Workshops	6,879	13,860	6,981
Printing, Stationery and Supplies	5,936	7,508	1,572
Transportation, Perdiem and Travel	22,285	20,425	(1,860)
Communication	10,721	13,325	2,604
Emergencies and Safe home	337	1,000	663
Bank Charges	1,938	3,000	1,062
	48,096	59,118	11,022
Total amonditums	487,167	536,635	49,468
Total expenditures	· · · · · · · · · · · · · · · · · · ·	4,500	,
Capital expenditures Total	6,833 494,000	541,135	(2,333) 47,135
10m			,250

Administration and General Unit

	Actual USD	Budget USD	(Over) Under Budget USD
Solonies and Doloted Ermanage			
Salaries and Related Expenses: Salaries	236,204	217,138	(19,066)
	,	,	
Salary Related Expenses	57,098 293,302	50,518 267,656	(6,580) (25,646)
Occupancy Costs:	273,302	207,050	(25,040)
Utilities	6,518	6,300	(218)
Repairs and Maintenance	5,957	6,000	43
	12,475	12,300	(175)
Contractual Professional Services:			
Audit and Accounting Fees	18,559	18,500	(59)
Legal and Court Fees	13,216	13,393	177
Consultancies, Research and Training	24,277	29,450	5,173
	56,052	61,343	5,291
Others:			
Hospitality and Workshops	15,921	21,905	5,984
Printing, Stationery and Supplies	6,680	6,370	(310)
Media and Advertising	5,480	7,800	2,320
Transportation, Perdiem and Travel	8,614	7,845	(769)
Communication	5,431	5,005	(426)
Bank Charges	2,067	2,500	433
	44,193	51,425	7,232
Total expenditures	406,022	392,724	(13,298)
Capital expenditures	4,688	3,500	(1,188)
Total	410,710	396,224	(14,486)